



DELTA INCORPORATED

Calculation of Value Report

Nexia Samduk
January 2026

Calculation of Value Report

To: DELTA INCORPORATED

Date: January 9, 2026

Nexia Samduk (hereinafter "the Firm") submits the enclosed Calculation of Value Report (hereinafter "this Report") to DELTA INCORPORATED (hereinafter "the Company") as of November 30, 2025 (hereinafter "the Valuation Date"), in accordance with the engagement agreement concluded with the Company.

This Report may be used solely for the purpose of documentation for submission to Datacity We Market CO.,LTD., in connection with the Company's participation in the Real World Asset (RWA) ecosystem and cannot be used as evidentiary material for equity disposal or for submission to external auditors. The Firm does not perform the role of management, such as making significant decisions, including tasks related to this engagement.

The work performed by the Firm was conducted in accordance with the scope of services agreed upon with the Company regarding the data presented by the Company, and the agreed scope of services may not cover all significant matters necessary for the Target Transaction pursued by the Company. In addition, the Firm cannot guarantee the validity, accuracy, reliability, and completeness of the data and information presented by the Company included in this Report. Therefore, the Firm does not guarantee that the contents mentioned in this Report contain all data and information required by the Company for the Target Transaction, and assumes no responsibility for any omissions. Furthermore, please be aware that the Firm provides no assurance or opinion regarding the forecast data on operations or the financial capability of the Target Business presented in this Report, and cannot make any judgment even if contents requiring legal interpretation are included.

Confidentiality must be maintained regarding this Report. As it is submitted exclusively to the Company, it must be used solely for the agreed purpose described above and must not be disclosed externally or provided to any third parties (including the Company's affiliates). Therefore, the Firm assumes no responsibility whatsoever to any third party who obtains this Report.

Meanwhile, users of this Report must sufficiently and clearly consider the scope and limitations of the work performed by the Firm as described in "Scope and Bases of Work" on page 3 and "Disclaimer" on page 4. The Firm assumes no responsibility for any kind of loss or damage based on this Report. Also, this Report must not be used as evidentiary material for investment decisions, and the Firm assumes no responsibility entirely for any financial or non-financial loss generated as a result of investment decision-making based on this Report.

The work performed by the Firm was completed based on the data provided by the Company up to November 30, 2025 (hereinafter "the Cut-off Date"). Since this Report is based on specific facts limited to the Target Business as of the Cut-off Date, it cannot be applied to other third parties. The Firm bears no obligation to update or supplement this Report regarding changes in facts or events that occur after the submission date of this Report.

NEXIA SAMDUK

D. S. KIM
C P A

Managing Director

Scope & Bases of Works

Please consider this content in conjunction with the Transmittal Letter located at the beginning of the report

Purpose and Scope of Engagement

The Company requested a valuation of its enterprise value for the purpose of providing it to investors. Accordingly, the Firm performed the work in accordance with the agreed-upon procedures. This engagement was conducted from December 5, 2025, to December 24, 2025, based on the financial data provided by the Company, with November 30, 2025 as the Valuation Date.

Sources of Information

- Data received from December 5, 2025, to December 24, 2025.

Methodology

The Firm performed this engagement with November 30, 2025 as the Valuation Date. Due to constraints such as the limited timeframe of this engagement, the procedures listed below were not performed. Had these procedures been performed, the contents of this Report might have been different.

- Estimation and review of the Company's business plan for the forecast period (2026–2030)
- Review of the existence of receivables and completeness of payables through procedures such as sending confirmation letters as of the end of November 2025.
- Review of independently received bank confirmations as of the end of November 2025
- Review of the existence and potential impairment of tangible assets and inventory through physical inspection as of the end of November 2025

Limitation

Please consider the following limitations regarding the engagement performed by the Firm:

- The enterprise valuation performed by the Firm is the result of agreed-upon procedures and does not constitute an audit in accordance with accounting or auditing standards, a review of internal control over financial reporting, or other attestation or review services. Therefore, the Firm does not express any opinion on the Company's financial statements.
- The business plan for the forecast period (2026–2030) used for the valuation was provided by the Company, and in accordance with the agreed-upon procedures, the Firm did not perform procedures to estimate or review the Company's business plan.
- The scope of the Firm's engagement is limited to calculating the enterprise value using the Income Approach (DCF) based on the business plan provided by the Company, and the Firm does not guarantee the reasonableness of the business plan.
- The valuation performed by the Firm was conducted based on the business plan provided by the Company under agreed-upon procedures. As future events or circumstances may not occur as predicted by the Company, the Firm provides no assurance regarding the Company's projected performance.
- The Firm has not verified the accuracy, reliability, or completeness of the information and data of the Target Business included in this Report. Therefore, the Firm makes no warranty or guarantee regarding the accuracy, etc., of the information and data provided by the Company.
- The Firm performed this engagement based on the engagement agreement with the Company and the Target Business, and the scope and procedures mentioned in this Report. Therefore, we provide no assurance as to whether the scope and procedures performed are sufficient for the intended purpose of this Report or for any other purpose.
- The Firm assumes no obligation to update this Report regarding events occurring after the submission date of this Report.

Disclaimer

The assumptions and limiting conditions applied in performing this engagement, as well as the matters that should be fully considered when using this Report, are summarized as follows:

1. **Validity of Valuation:** The valuation results presented in this Report are valid solely for the stated purpose as of the Valuation Date.
2. **Reliance on Business Plan:** The Firm estimated the Company's future cash flows for the next 5 years based on the business plan provided by the Company. We applied the business plan without independently reviewing its feasibility and provide no assurance regarding it. Actual future results may differ from the expectations of the Company and its management, and if such differences are material, the valuation results may change significantly.
3. **No Independent Verification of Financial Data:** In the course of performing the valuation, the Firm accepted financial statements and other financial information provided by the Company "as is," without independent verification as to whether they fully and accurately reflect the Company's financial position and operating performance (except where otherwise noted). As we have not performed an audit, review, or compilation of this information, we do not express an audit opinion or any other form of assurance.
4. **Public Information:** Public information and industry/statistical data were obtained from sources the Firm believes to be reliable. However, the Firm makes no representation regarding the accuracy or completeness of such information and has not performed any procedures to verify it.
5. **Uncertainty of Future Events:** As future events or circumstances may not occur as predicted by the Company, the Firm provides no assurance regarding the Target Business's projected performance. Material differences may arise between projected and actual results, and the achievement of projections is variable depending on management's actions, plans, and underlying assumptions.
6. **Assumptions on Management and Structure:** The Firm's valuation results are based on the assumption that the current level of management competence and effectiveness will be maintained, and that the nature of the Target Business will not be materially or significantly altered by business divestiture, restructuring, exchange, or reduction of shareholder capital.
7. **Restriction on Use:** This Report and the valuation results are intended solely for the Firm's client and the specific purpose mentioned herein. Therefore, they may not be used for any purpose by third parties or for any purpose other than stated. Furthermore, this Report and valuation results are not intended to be, and should not be construed as, investment advice or for similar purposes. The valuation results represent only the opinion of the valuer based on information provided by Company and other sources.
8. **Limitation of Liability regarding Investment:** This Report and valuation results must not be used as a basis for making investment decisions. The Firm assumes no responsibility entirely for any financial or non-financial loss resulting from investment decisions based on this Report.
9. **Restriction on Dissemination:** No part of this Report, including the valuation results, the name of the external valuation expert, or references to their work, may be disseminated to the public through advertising media, investment relations, press, mail, direct delivery, or other means of communication without the valuer's prior written consent and approval.

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I. Executive Summary

1. Company Overview
2. Financial Information
3. Valuation Summary

1. Company Overview

Overview of the Company

Overview of the Target Business

(Source: Provided by the Company)

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(Unit: Shares)

Major Products of the Target Business

DELTA-100 (3D Full HD SVM)

- Minimization of Blind Spots
- Enhanced Safety for Heavy-Duty and Commercial Vehicles
- AI-Driven Intelligent Recognition
- Reduction in Driver Fatigue and Stress
- Cost Savings in Accidents and Insurance
- Seamless Integration with ADAS and Autonomous Driving

I. Executive Summary

2. Financial Information

The following table presents the Company's Balance Sheet and Income Statement for the most recent three fiscal years.

Balance Sheet

(UNIT: 1,000 KRW)

	FY22	FY23	FY24
Current Assets	6,621,442	7,143,906	7,632,057
Cash and Cash Equivalents	115,467	67,022	100,965
Short-term Financial Instruments	649,330	687,818	701,607
Accounts Receivable	1,058,484	1,127,069	940,004
Inventories	3,873,873	4,240,693	4,631,813
Other Current Assets	924,288	1,021,304	1,257,669
Non-current Assets	1,282,875	1,341,887	1,308,614
Investment Assets	1,067,392	1,067,392	1,067,392
PP&E	19,706	92,910	73,673
Intangible Assets	84,252	66,960	49,668
Other Non-current Assets	111,525	114,625	117,880
Total Assets	7,904,317	8,485,793	8,940,671
Current Liabilities	4,125,930	4,697,573	5,104,705
Accounts Payable	183,140	55,908	97,623
Other Current Liabilities	556,252	961,873	695,885
Short-term Borrowings	3,386,538	3,679,791	4,311,197
Total Liabilities	4,125,930	4,697,573	5,104,705
Capital Stock	340,100	340,100	340,100
Capital Surplus	1,854,644	1,854,644	1,854,644
Retained Earnings	1,583,644	1,593,477	1,641,223
Total Equity	3,778,387	3,788,221	3,835,966

(Source: Provided by the Company)

Income Statement

(UNIT: 1,000 KRW)

	FY22	FY23	FY24
Sales	12,059,494	9,019,106	8,694,641
COGS	10,930,907	7,854,494	7,413,568
Gross Profit	1,128,588	1,164,612	1,281,073
SG&A	940,324	941,015	1,011,834
Personnel Expenses	288,782	301,312	307,081
Depreciation & Amortization	8,003	28,240	36,528
Other SG&A Expenses	643,539	611,463	668,225
Operating Profit	188,264	223,597	269,239
Non-operating Income and Expenses	(136,085)	(213,764)	(221,493)
Interest Income	2,310	5,041	8,037
Other Non-operating Income	127,183	74,733	79,551
Interest Expense	190,974	118,863	260,884
Other Non-operating Expenses	74,603	174,676	48,196
Profit Before Income Tax	52,179	9,833	47,745
Income Tax Expense	-	-	-
Net Profit (Loss)	52,179	9,833	47,745

I. Executive Summary

3. Valuation Summary

Based on the business plan provided by the Company, the Enterprise Value of the Target Business calculated using the DCF method is estimated to be approximately KRW 13,618 million. The range of Enterprise Value based on the sensitivity of the Permanent Growth Rate (0.5% ~ 1.5%) is KRW 13,336 ~ 13,915 million.

Enterprise Value based on Income Approach (DCF)

(UNIT: KRW millions)

Category	Amount
Variables Input	
Valuation Date	2025-11-30
WACC	20.63%
Permanent Growth Rate	1.00%
Value Analysis	
Value of Discrete Period (A)	(405)
Terminal Value (B)	14,023
Enterprise Value (C=A+B)	13,618

Sensitivity Analysis of Enterprise Value

(UNIT: KRW millions)

WACC \ PGR	0.50%	1.00%	1.50%
20.13%	13,985	14,289	14,610
20.63%	13,336	13,618	13,915
21.13%	12,723	12,985	13,260

II. Valuation Method

1. Approaches to Valuation

II. Valuation Method

1. Approaches to Valuation

General valuation approaches for enterprise valuation include the Income Approach, Market Approach, and Asset Approach. An appropriate valuation method was selected considering the characteristics of the Target Business.

	Concept:	Pros & Cons
1 Income Approach	The Income Approach evaluates enterprise value by capitalizing future profits or cash flows or discounting them to present value. The Discounted Cash Flow (DCF) Method is primarily used.	It considers future profit generation potential and profitability improvement, making it theoretically superior and the most commonly used method in practice. However, subjective elements may intervene in the estimation process.
2 Market Approach	The Market Approach evaluates equity value by referring to stock prices of similar listed companies or transactions of similar companies/stocks. The Guideline Public Company Method and Guideline Transaction Method are primarily used.	The method is simple, reflects market fluctuations, and is universally used. However, it is difficult to apply if there are no similar listed companies engaging in the same industry.
3 Asset Approach	This approach views the total assets currently held by the company as the enterprise value and evaluates the value of net assets as the value of equity. The Adjusted Net Asset Method is primarily used.	It is a relatively simple and objective valuation method. However, it does not consider future profit generation potential or profitability improvement potential in the value.

The valuation approaches considered for the enterprise valuation of the Target Business are as follows. In this valuation, the Discounted Cash Flow (DCF) Method under the Income Approach was applied in accordance with the agreement with the Company.

III. Valuation of the Target

1. Valuation Result & Sensitivity Analysis
2. Basic Assumptions & Cost of Capital (WACC)
3. Major Assumptions
4. Free Cash Flow
5. Details of Discounted Cash Flow

III. Valuation of the Target

1. Valuation Result & Sensitivity Analysis

Based on the business plan provided by the Company, the Enterprise Value of the Target Business calculated using the DCF method is estimated to be approximately KRW 13,618 million.

Enterprise Value based on Income Approach (DCF)

(UNIT: KRW millions)

Category	Amount
Variables Input	
Valuation Date	2025-11-30
WACC	20.63%
Permanent Growth Rate	1.00%
Value Analysis	
Value of Discrete Period (A)	(405)
Terminal Value (B)	14,023
Enterprise Value (C=A+B)	13,618
Number of Shares (D)^(*1)	65,586 Shares
Value Per Share (E=C/D)	207,633 KRW

(*1) As of December 2025, the figure is net of 5,980 treasury shares out of the 71,566 total shares issued

Sensitivity Analysis of Enterprise Value

(UNIT: KRW millions)

	PGR	0.50%	1.00%	1.50%
WACC				
20.13%		13,985	14,289	14,610
20.63%		13,336	13,618	13,915
21.13%		12,723	12,985	13,260

Sensitivity Analysis of Value Per Share

(UNIT: KRW)

	PGR	0.50%	1.00%	1.50%
WACC				
20.13%		198,532	202,673	207,028
20.63%		203,332	207,633	212,159
21.13%		180,884	184,460	188,211

III. Valuation of the Target

2. Basic Assumptions & Cost of Capital (WACC)

The key assumptions and discount rate applied in the DCF valuation are as follows:

Basic Assumptions							
Category		Details					
Valuation Method	Discounted Cash Flow (DCF) Method						
Valuation Date	November 30, 2025						
Projection Period	January 1, 2026 ~ December 31, 2030						
PGR	1.0%						
Macro economic Indicators	Forecasted indicators by external agency (EIU)						
	Year	2026	2027	2028	2029	2030	
	Exchange Rate (KRW/USD)	1,423	1,420	1,412	1,406	1,397	
	(Source: EIU Report, Nov. 2025)						
	Year	2026	2027	2028	2029	2030	
	CPI Growth (World)	4.4%	3.9%	3.6%	3.4%	3.4%	
(Source: EIU Report, Dec. 2025)							
Corporate Tax	- Applied tax rates passed by the National Assembly in Dec 2025 - Assumed accounting profit equals taxable income during the projection period						

Discount Rate (WACC)			
Category	Value	Description	
Risk-free Rate (Rf)	3.35%	Average risk-free rate over the past 1 year ^(*1)	
Risk Premium (Rp)	12.90%	Average risk premium over the past 1 year ^(*1)	
Unlevered Beta	0.71	Average beta of peer companies ^(*2)	
Target Capital Structure (D/E)	43.87%	Applied average capital structure of peer companies	
Corporate Tax Rate	22.00%	Expected marginal corporate tax rate for the explicit forecast period and thereafter	
Cost of Equity	26.34%	(Rf + Relevered beta ^(*3) x Rp+Specific Risk Premium ^(*4))	
Cost of Debt	9.74%	Credit Rating BBB-, Unsecured Corporate Bond ^(*5)	
WACC	20.63%		
(*1) Source: Bloomberg			
(*2) Peer Companies: Hyundai Mobis, Samsung Electro-Mechanics, Motrex			
(*3) Hamada Model used: Relevered Beta = Unlevered Beta x {1+(1-Tax Rate) x Target Capital Structure}			
(*4) Specific Risk Premium: 10.73%, Kroll Cost of Capital Navigator 2023 Valuation Handbook Decile 10z			
(*5) Source: Korea Financial Investment Association			

III. Valuation of the Target

3. Major Assumptions

The key assumptions for each account applied to estimate future cash flows under the DCF method are as follows:

Topic	Input data	Assumption
Sales	'26: 5.9b → '30: 53.7b (CAGR: 73.8%)	• Reflected the sales forecast from the business plan provided by the Company.
COGS	Ratio to Sales '26 ~ '30: 75.0%	• Reflected the Cost of Goods Sold (COGS) forecast from the business plan provided by the Company.
SG&A	Ratio to Sales '26: 14.8% → '30: 9.4%	• Reflected the SG&A expenses from the business plan provided by the Company. • Additionally reflected depreciation estimated based on the CapEx plan provided by the Company and the CapEx assumptions below.
CapEx	'26: 2.0b → '30: 0.4b	• Assumed a one-time investment of KRW 2.0 billion at the beginning of 2026, reflecting data provided by the Company. • Assumed subsequent CapEx is reinvested equal to the prior year's depreciation amount.
Depreciation	'26: 0.4b → '30: 0.7b	• Calculated depreciation assuming a useful life of 5 years (Straight-line method).
NWC	Days Sales Outstanding: 45 Days Days Payables Outstanding: 45 Days Days Sales of Inventory: 76 Days	• Reflected the Net Working Capital (NWC) management plan provided by the Company. • Assumed changes in trade receivables and inventory are linked to Sales, and changes in trade payables are linked to COGS.

III. Valuation of the Target

4. Free Cash Flow

The projected cash flows of the Target Business, estimated by reflecting the basic assumptions, discount rate, and key assumptions for each account, are as follows.

(UNIT: KRW millions)

Category	Forecast					
	2026	2027	2028	2029	2030	After 2030
Sales	5,891	13,348	21,434	37,470	53,715	54,252
% Growth		126.6%	60.6%	74.8%	43.4%	1.0%
COGS	4,418	10,011	16,076	28,102	40,286	40,689
% COGS	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
Gross Profit	1,473	3,337	5,359	9,367	13,429	13,563
SG&A	870	1,549	2,282	3,653	5,043	5,093
% SG&A	14.8%	11.6%	10.6%	9.7%	9.4%	9.4%
Operating Profit	603	1,788	3,077	5,714	8,386	8,470
% Margin	10.2%	13.4%	14.4%	15.3%	15.6%	15.6%
TAX	47	256	456	896	1,407	1,422
NOPLAT	266	1,008	1,717	3,277	5,090	5,141
Dep	398	481	567	656	746	-
CapEx	(1,992)	(415)	(429)	(442)	(449)	-
Change in WC	(1,408)	(1,782)	(1,933)	(3,833)	(3,883)	(128)
FCFF	(2,510)	(300)	627	859	2,976	6,500
Discount Factor	0.9034	0.7431	0.6160	0.5107	0.4234	0.4234
PV of FCFF	(2,267)	(223)	386	439	1,260	14,023

III. Valuation of the Target

5. Details of Discounted Cash Flow - The Business Plan

The Sales, Cost of Sales, and SG&A Expenses based on the business plan provided by the Company are as follows.

Projected Sales Revenue (2026-2030)

(UNIT: 1,000 USD)

Category	2026	2027	Forecast 2028	2029	2030
Software					
Hyundai (USA)	\$250	\$700	\$900	\$1,300	\$1,600
Module					
Aceview	\$950	\$1,500	\$2,200	\$3,300	\$3,800
Coreaworks	\$180	\$350	\$600	\$850	\$950
Whole Solution					
Singapore	\$500	\$750	\$1,380	\$1,600	\$1,800
Europe	\$160	\$200	\$350	\$500	\$800
USA	\$1,800	\$5,300	\$8,800	\$17,500	\$27,000
Taiwan / Japan	\$300	\$600	\$950	\$1,600	\$2,500
Total Revenue	\$4,140	\$9,400	\$15,180	\$26,650	\$38,450

The Business Plan (2026-2030)

(UNIT: 1,000 USD)

Category	2026	2027	Forecast 2028	2029	2030
Sales	\$4,140	\$9,400	\$15,180	\$26,650	\$38,450
COGS	\$3,105	\$7,050	\$11,385	\$19,988	\$28,838
Gross Profit	\$1,035	\$2,350	\$3,795	\$6,663	\$9,613
SG&A ^(*1)	\$331	\$752	\$1,214	\$2,132	\$3,076
Operating Profit	\$704	\$1,598	\$2,581	\$4,531	\$6,537

(*1) Depreciation excluded

III. Valuation of the Target

5. Details of Discounted Cash Flow - DEP & CapEx

Based on the CapEx investment plan provided by the Company, CapEx and Depreciation were estimated by asset type.

CapEx Investment Plan

(Unit: KRW 100 millions)

Item	Description	Amount
Investment in Technology, Software, and Validation	"Technology-Centric" rather than "Facility-Centric" CAPEX	3
Investment required for OEM Mass Production	Strategic Alignment with Fleet and Upfitter Business Models	13
Other Domestic Investments in the US	Acquisition of Tangible and Intangible Assets for US Operational Scaling	4
Total		20

(Source: Provided by the Company)

Depreciation

(Unit: KRW millions)

Item	Forecast				
	2026	2027	2028	2029	2030
Investment in Technology, Software, and Validation	57	69	81	94	107
Investment required for OEM Mass Production	256	312	367	424	481
Other Domestic Investments in the US	85	104	122	141	161
Total	398	485	570	659	749

CapEx

(Unit: KRW millions)

Item	Forecast				
	2026	2027	2028	2029	2030
Investment in Technology, Software, and Validation	285	62	61	63	65
Investment required for OEM Mass Production	1,281	277	276	284	287
Other Domestic Investments in the US	427	92	92	95	97
Total	1,992	431	429	442	449